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**PMP Question of the Month**

The Project Time Management processes include:

- A. Activity Definition, Activity Sequencing, Activity Execution, Activity Duration Estimation, and Activity Control.
- B. Define Activities, Sequence Activities, Estimate Activity Durations, Develop Schedule, and Control Schedule.
- C. Identify Activities, Develop Schedule, Execute Activities, Control Activities, and Monitor Schedule Results.
- D. Determine Activities, Estimate Activity Durations, Develop Schedule, Implement Activities, and Report Activity Results.

**Thank you to all who volunteered for Leadership and Global Congress.**

**Cj Cummings, PMP**  
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**407.665.1187**

**The Two Minute Project Manager**  
**Robert J. Morgan, PMP**

**Eight Principles for Project Success**

Lawrence P. Leach, PMP may be familiar to some of you since he is a practitioner of Critical Chain Project Management (CCPM), a Project Management System I have written about in the past. If anyone is unfamiliar with CCPM, I invite you to read my column in the November 2008 issue of this newsletter. Mr. Leach has spent 30 years in the study and practice of Project Management and has earned Masters' Degrees in Engineering as well as in Business. Lawrence is a Certified

**Mentor Program Starting!**

The Chapter is pleased to announce the start of our Mentoring program. Under Director of Mentoring Randy Daigle, the Chapter will begin offering training funded by the Chapter for the purpose of developing a core group of Mentors who will provide mentoring to other Chapter members who request this service. Upon completion of the 6 hours of training, Mentors will be eligible for 6 PDUs in 2009. In addition, they will be asked to provide at least one hour per month mentoring other Chapter members beginning in January 2010.

Upon completion of the November training, the Chapter will issue a call for Mentees, with the pairings of Mentor and Mentee to begin in January 2010.

Mentors will earn 6 PDU hours at the completion of the training in November and opportunities for ongoing PDUs through periodic refresher courses. Mentees will earn PDUs for the time they commit working with their Mentor.

The required training for all Mentors will be held at the University of Phoenix on Wednesday, November 4th from 6:00 - 9:00 pm and on Thursday, November 18th from 6:00 - 9:00 pm. You must attend both sessions to receive PDUs and participate as a Mentor. The training is being facilitated by Kathy Thomas, a local leadership coach who brings a master's degree in organizational leadership and over 30 years of experience in education, business, and nonprofit sectors including relating cross-culturally with international government and non-government organizations.

Please email Randy Daigle at [atdirmentoring2009@pmicfc.org](mailto:atdirmentoring2009@pmicfc.org) to register. Registration closes on

'Jonah' in the practice of CCPM.

In the book, "Lean Project Management: Eight Principles for Success", Author Leach writes about project success in terms of utilizing 8 principles that lead to successful project results. These 8 Principles are...

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### PMICFC By Laws Update

We are happy to announce that the new PMICFC By Laws were adopted at a vote of the October Chapter Dinner Meeting. A total of 62 ballots were distributed upon check in, with 52 returned - of those 52 we had a unanimous Yes. Thank you for your vote and participation. The By Laws are posted on the Chapter web site and will be submitted to PMI.

Wednesday, October 28th. When you register you are registering for both sessions.

### Forum Discussion- Interested in attending a PgMP Boot Camp?

Would you be interested in attending this boot camp? Post your questions, comments or concerns.

Members will need to login to visit the members only forum section of the website.

### New Event!

"The Value of Project Management"

Date: Nov. 13, 2009 at 8am -12 pm

The Value of PM- Rick Morris walks through the value of Project Management as a profession. He will walk you through how to internally sell PM to your sponsors, lines of business and

### PMP Question of the Month Answer: B.

PMBOK® Guide, page 129, Introduction; and page 131, Figure 6-1

Project Time Management

Project Time Management includes the processes required to manage timely completion of the project. Figure 6-1 provides an overview of the Project Time

Management processes, which are as follows:

- 6.1 Define Activities—The process of identifying the specific actions to be performed to produce the project deliverables.
- 6.2 Sequence Activities—The process of identifying and documenting relationships among the project activities.
- 6.3 Estimate Activity Resources—The process of estimating the type and quantities of material, people, equipment, or supplies required to perform each activity.
- 6.4 Estimate Activity Durations—The process of approximating the number of work periods needed to complete individual activities with estimated resources.
- 6.5 Develop Schedule—The process of analyzing activity sequences, durations, resource

internally. Project managers are routinely faced with dilemmas. Dilemmas such as...[see the full calendar here](#).

### Training and Meeting Room Rentals

You need a location for training and meetings. University of Phoenix Central Florida Campus can provide you with options.

University of Phoenix, the nation's largest private accredited university, has daytime facilities available. We offer comfortable, professional spaces, onsite equipment, and in most cases, prices that are lower than hotel conference rooms.

Our unique education model caters to full-time working adults. Our classes are held in the evenings, leaving the classrooms available during the day. In total, we have over 40 professional meeting rooms in 4 local locations.

Our locations are situated in:

- Maitland
- East Orlando
- South Orlando
- Daytona Beach

A full selection of equipment includes:

- Whiteboards and markers
- LCD projectors
- Phone lines
- Flip charts
- Internet access

We currently provide space to the PMICFC BOD Meetings and for their training events. We would be happy to provide your company with the same professional service that PMICFC receives. For more information please contact Ruth Martinez, Operations

requirements, and schedule constraints to create the project schedule.

6.6 Control Schedule—The process of monitoring the status of the project to update project progress and managing changes to the schedule baseline.

### PMP PREP CERTIFICATION COURSE / PMP REFRESHER COURSE PMBOK® - FOURTH EDITION

We are excited to announce the completion of the new PMP Prep Certification Course / PMP Refresher Course for the PMBOK® - Fourth Edition. During the past few months a team of your chapter colleagues have spent many hours writing a new course for our chapter. Many new additions are included in the new course including a new layout, many new tools, and an increase in the number of PDUs/Contact Hours that you will earn. Students taking the course to prepare for their certification exam will earn 27 contact hours, which can be used to help qualify towards their educational requirements. Students taking the course as a refresher will earn 27 PDUs.

The purpose of this new course is to prepare the experienced project manager to take the PMI PMP Certification Exam, and to provide the certified PMP a review of PMI concepts from the PMBOK® Fourth Edition Edition. The target audience is project managers seeking PMP certification, and project managers with a PMP seeking a refresher course as well as a way to earn additional PDUs.

The course length is 27 hours of instruction over three Saturdays at 9 hours per day. Each Saturday begins with student sign-in at 7:30am and includes a light breakfast. Classes begin at 8am and ends at 5pm (includes a working lunch). A hardcopy of the PMBOK®, other books and training material are included. Everything is supplied.

The next course date is set to begin October 24 and end November 7, 2009. The fees for these courses are:

PMP Prep Certification Course - \$600  
PMP Refresher Course - \$300

The course location will be at the:

University of Phoenix  
2290 Lucien Way  
Maitland, FL 32751

If you would like to attend the next scheduled course in October, you can register on our website at [www.pmicfc.org](http://www.pmicfc.org). This course is open to PMI members only for the benefit of our chapter members. Other chapters are also invited to attend. Class size is limited to 22 students, so register early to guarantee a seat in the next class. For additional information about registration, please contact your Director of Student Registration [directorStudentMgt@pmicfc.org](mailto:directorStudentMgt@pmicfc.org).

Regards,

Michael McCurdy

Supervisor at:

407-667-0555

[ruth.martinez@phoenix.edu](mailto:ruth.martinez@phoenix.edu)

With our excellent customer service, we're confident we can be your resource for your corporate meetings now and in the future.

Sincerely,

University of Phoenix  
Central Florida Campus